

# Stuart Andrew Coupe

B.A. (Hons) , D. Phil.

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## PROFILE

- Thirteen years' experience in project and programme design and management in the field of international development with Practical Action: a highly regarded UK-based International NGO with 700 employees worldwide and an annual turnover of £23 million. Prestigious academic background in social sciences, published author on a range of development topics and methods. Highly effective manager of projects and staff teams. Fluent in written and spoken Spanish. Proven track record of excellent intercultural collaborations in Latin America, Eastern and Southern Africa and South Asia.

## KEY SKILLS

- Management, co-ordination and capacity strengthening for policy and programme development at sub-national, national and international levels.
- Expertise in consensus building and participatory planning in post-conflict settings generating project and international publications and guidelines.
- Experience in policy research and advocacy capacity building with a particular focus on fragile states Sudan, Zimbabwe, and Bangladesh with a several notable national level policy impacts.
- Principal adviser on interventions in conflict and drought affected areas of Northern Kenya.
- **International adviser to livelihoods/markets/local economic development programmes in Least Developed Countries**
- Lead representative, speaker, presenter in high level international policy processes.
- Recognised internationally for rural development advocacy e.g. recently hired by the Global Forum for Rural Advisory Services to lead advocacy session at the Nairobi annual meeting.
- Quality of work demonstrated by track record in project design, methodology innovation, project monitoring and evaluation and external fundraising, have designed and managed a portfolio of projects bringing in over £2m
- Five books and edited collections published through Practical Action Publishing.

## CURRENT ACTIVITIES (FREELANCE)

Nov 2013- Jan2014, HelpAge International , Final Evaluation of Livestock/Agriculture intervention using combined quantitative and qualitative methodology: OFDA – Sustainable Livelihoods for Older People in West Darfur

Sept-Oct 2013, Hand in Hand Sweden, Mid Term Review of an Enterprise and Credit Programme targeting vulnerable young mothers : Hand in Hand Eastern Africa – Young Mothers Project.

August 2013, Invited Expert on Drought Preparedness, Review of National Operational Plans, African Risk Capacity (ARC), Specialized Agency of the African Union, Johannesburg.

June- July 2013, FAO/Vetwork UK/LEGS Steering Committee: Study on the Effectiveness of the Livestock Emergency Guldelines and Standards in the Horn of Africa, Team Leader

June-August 2013, Oxfam GB, Kenya, DEVELOPMENT OF AN ADVOCACY TRAINING OF TRAINERS (TOT) MANUAL AND CONDUCTING TOT'S TRAININGS FOR COMMUNITY REPRESENTATIVES, GOVERNMENT OFFICERS, AND CONSORTIUM MEMBER ORGANISATIONS STAFF IN CONSORTIUM SELECTED PROJECT AREAS. Team Leader

April-May 2013, Evaluation Team Leader, Living Earth Foundation Final Project Evaluation on DFID GTF309: Developing Good Governance in the Niger Delta, Team Leader.

July – October 2012, Team Leader of evaluation team for Belgian Technical Cooperation, Final Evaluation of “Kampala Integrated Environmental and Management Project” a five-year bilateral project between Belgium and Uganda. The task was to evaluate the intervention strategy for Water and Sanitation interventions in Kampala low income settlements with a particular focus on community and institutional dynamics that could deliver sustainability of the installed infrastructure. Team Leader

April to June 2012, Team Member for report commissioned by HelpAge International, “Scoping the Policy and Institutional Arena in Support of Older Farmers in Zimbabwe”

May to July 2012, Team Leader for report commissioned by WWF-EU “Best of Africa: Roadmap to a Sustainable Energy Based Country in Sub-Saharan Africa”

August 2012, CONCERN Worldwide, Consultancy to Support the Revision of the Food, Income and Markets Strategy.

## **EMPLOYMENT HISTORY**

**PRACTICAL ACTION** (formerly ITDG)

Feb.00-Mar. 2012

Policy Advisor, Policy Unit, 2010-2012

International Projects Manager, Reducing Vulnerability Programme, 2004 – 2010

Policy Adviser (Research), Advocacy Unit, 2002-2004

Head of Policy Research, Policy Unit 2000-2002

### **Practical Action Evaluation Missions**

Team Leader, Final Evaluation EC Food Security of HIV/AIDS Affected Households, Central Province, Zambia, January 2010

International Adviser, Final Evaluation of Practical Action component of EC Bangladesh Food Security project, April 2010

International Participant, Final Evaluation EC Food Security, Blue Nile State, Sudan, November 2010

**UNIVERSIDAD METROPOLITANA**, Caracas - Venezuela

Oct.97-Sept.99

***Director of Language and Cultural Studies***

- Managed a team of 7 full time and 25 part time teachers for a period of four semesters
- Participated in various aspects of academic management, including curriculum development
- Introduced and administered a new curriculum for the English Language degree (intake 80 students per year) and a new system of English language training for all students in the university (4500)

## **CENTRE FOR DEVELOPMENT STUDIES (CENDES)**

Sept.95-Sept.99

Universidad Central de Venezuela

### **Research Associate**

- Team member for research project "Social Exclusion in Venezuelan Cities" led by Dr Heinz Sonntag, Director, CENDES. Funded by CONICIT (Consejo Nacional de Investigaciones Científicas y Tecnológicas)

## **UNIVERSITY OF HULL, UK**

Oct.91-Sept.95

### **Lecturer in Economic and Social History**

- Taught British and African History at undergraduate and Postgraduate level

Articles published in refereed journals: *inter alia* Business History Review (Harvard), Journal of Southern African Studies, Social Dynamics (Cape Town). Awarded the Harvard University 'Newcomen Award in Business History for an outstanding article' (July 1998)

## **OVERSEAS EXPERIENCE**

Bangladesh, Kenya, Zimbabwe, Peru, South Africa, Venezuela, Sri Lanka, Sudan, Zambia, Nigeria

## **EDUCATION**

UNIVERSITY OF MANCHESTER (1987) **BA (Hons) History, II, I,**

UNIVERSITY OF OXFORD, St Peter's College (1994) **D. Phil. British Commonwealth History**, Thesis entitled *Apartheid in South African Industrial Relations, 1955- 1980* Thesis Supervisor Emeritus Professor T. O. Ranger

## **OTHER TRAINING**

- Management and Leadership course – 2010-2011
- SPSS (Statistical Package for the Social Sciences) - 2009
- Project Management course - 2007
- Approaches to Advocacy (Bond) – 2004
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## **LANGUAGE SKILLS**

- Spanish - Fluent, Spoken and Written

## **PUBLICATIONS WITH PRACTICAL ACTION**

- Coupe et al, *Living With Wildlife, Sustainable Livelihoods for Park Adjacent Communities in Kenya*, 2002
- Coupe et al, *A Farmers' Jury, The Future of Smallholder Agriculture in Zimbabwe*, 2005
- Lucy Stevens, Stuart Coupe and Diana Mitlin, *Confronting the Crisis in Urban Poverty, Making Integrated Approaches Work*, 2006
- Roger Lewins, Stuart Coupe and Francis Murray, *Voices from The Margins, Consensus building and planning with the poor in Bangladesh*, 2007
- Stuart Coupe, *Negotiating the Seed Treaty*, 2007 (Now used in FAO Training Courses)

## Other Major Practical Action Papers

- Practical Action/ PELUM Policy Document: The Crisis in African Agriculture, A More Effective Role for EC Aid?, 2005. See <http://www.practicalaction.org/?id=africanvoices>
- H. Warburton, S.Coupe and K. Pasteur, Bridging the gap between resource-poor farmers and extension services: the role of community-based extension systems. Paper presented to international Conference on Innovations in Extension and Advisory Services, (November 2011).
- See also four country reports on community extension I authored or co-authored between during 2009 and 2010. <http://practicalaction.org/community-based-extension-reviews>
- Consultancy report for Trócaire: Food security, poverty reduction, climate change: placing Trócaire's livelihoods work in context. (July 2011)

## **DONOR- FUNDED PROJECTS**

- DFID-NRSP. A synthesis of two case studies where wildlife, tourism and pastoralism interact in Kenya, 2000-2003
- DFID-KAR Understanding Urban Livelihoods: Project Experiences 2001-2005 (experience sharing partnership with CARE International UK, WEDC Loughborough University and IIED)
- DFID-NRSP Consensus for a holistic approach to improve rural-livelihoods in riverine-islands of Bangladesh (CHAR) 2002-2005
- DFID-IUDD Technology for Sustainable Livelihoods Website, 2001.
- DFID-SSR Understanding the International Seed Treaty Policy Process 2003-2005 (partnership with ODI under the RAPID programme)
- European Commission, B7-6000 Public Awareness, Mobilising European Support for Local Natural Resources Solutions to the African Poverty Crisis 2004-2007 (partnership with the PELUM Association, regional sustainable agriculture NGO network in Eastern and Southern Africa)

### **Advisory Inputs in the following in-country projects**

- Rockefeller Foundation, Zimbabwe Farmers' Jury, 2003-4
- EC Food Security Bangladesh, linkages with other implementing agencies, 2006
- EC Asia Pro-Eco Bangladesh, identification of policy issues, 2006
- CORDAID Turkana Kenya, Integrated Pastoralist Project, 2005
- EC Food Security Zambia, HIV/AIDS Households, 2006
- DFID CSCF, Promotion of Local Government Associations Peru-Ecuador-Bolivia, 2005

## **UK ADVOCACY**

- Co-Chair BOND Development and Environment Group, 2003-2006
- NGO member of UK government delegation at WSSD, Johannesburg, 2002
- Practical Action co-representative in UKFoodGroup, CONCORD, PAEPARD, 2008-2012