

Profile

- 12 years' evaluation, impact assessment and monitoring of livelihoods development programmes
- Evaluation of projects that bridge development/humanitarian spheres and cross-cut sectors
- Institutional analysis and expert support to mainstreaming participation and inclusion
- Expertise in multi-stakeholder consultations and local participatory planning
- Review of theories of change for improved synergy, relevance, impact and sustainability

Professional Experience

2002- present *Consultant – project evaluation and impact assessment*

Providing evaluation, impact assessment and planning support to natural resource management (NRM), food security and livelihoods development projects and designing tools to assess institutional performance and impact. Selected past consultancy includes:

- 2014** Impact assessment of the DFID and EC-funded "*Waste-to-Wealth*" programme, Cameroon, Nigeria and Uganda (Living Earth Foundation).
- 2014** Design of project and organisational monitoring and evaluation frameworks (Lepra).
- 2014** Final evaluation of the Comic Relief-supported project "*Transforming lives through Entrepreneurship in Kenya*", Kibera, Nairobi (Youth Business International).
- 2014** Final evaluation of the USAID/OFDA-supported "*Sustaining livelihoods for vulnerable older people through enhanced resilience to shocks*", West Darfur, Sudan (HelpAge International).
- 2013** Participatory design and development of advocacy training manual and strategy to promote rights and representation in the context of Kenya's new constitution and devolution (Oxfam GB).
- 2013** Design and analytical input to the mid-term review of the livelihoods development programme "*Young Mothers*", Kenya (Hand-in-Hand Sweden).
- 2012** Impact assessment of six food security and WASH projects for IDPs in the relief-rehabilitation-development context, North-East Uganda (Diakonie Katastrophenhilfe).
- 2012** Development of the Five Year Country Programme (2013-17) of Practical Answers Bangladesh.
- 2011** Design of community consensus building for pastoralist-arable farmer dialogue - UNDP Darfur Community Peace & Stability Fund project, North Darfur (Practical Action Sudan).
- 2011** Input to EC markets and livelihoods programme development (Practical Action).
- 2011** Meta-evaluation of project and programme impact (Practical Action).
- 2010** Design of community consensus building and planning manual for pastoralist communities, agro-pastoralists and development facilitators in Darfur (Practical Action Sudan).
- 2010** Analysis of governance and institutional issues affecting decentralisation policy in sub-Saharan Africa (the German development agency BMZ).
- 2009** Final evaluation of EC-funded water management and food security project in Kassala, Sudan – promoting livelihoods options via civil society urban and rural networks (Practical Action).

2002 – present (contd.) *Consultant – project evaluation and impact assessment*

- 2009** Analysis of historic and contemporary fisheries development policies and narratives (on behalf of the BMZ project *"Food Security and Poverty Alleviation through Improved Valuation and Governance of River Fisheries in Africa"*).
- 2008** Designed and secured £3million DFID-funded DRR and livelihoods development project under the SHIREE Programme for charland Bangladesh (Practical Action).
- 2007** Synthesis of fisheries decentralisation evaluations in the Lake Chad and Zambezi River Basins (on behalf of the BMZ Project Food Security and Poverty Alleviation through Improved Valuation and Governance of River Fisheries in Africa).
- 2006** Design of participatory monitoring and evaluation strategies to the DFID-funded Joint Wetlands Livelihoods Project – a project supporting integrated river basin management with GOs and civil society drivers of change in Sahelian North-East Nigeria (ITAD Ltd.).
- 2005** Urban action planning for biodiversity in the East Kolkata Wetlands developed with Institute of Wetland Management and Ecological Design, Kolkata and University of Stirling, UK.
- 2005** Social, political and institutional assessment of rural planning and DRR in Bangladesh - process monitoring designed with Practical Action and partners.
- 2004 -** Publication of: i) discussion papers on decentralised NRM for livelihoods development and institutional performance (2004, 2007 & 2010); ii) discussion papers on aquaculture planning with the University of Stirling, UK (2006); iii) journal articles on institutional analysis for NRM (2007); iv) book on the role of civil society and research in the policy process associated with biodiversity (2007); v) book on consensus building and participatory planning for livelihoods development and DRR (2007); vi) handbook of consensus building and conflict management (2010) and; vii) journal article on African decentralisation and fisheries governance (2014).
- 2004** Evaluation of institutional change attributable to DFID-funded Joint Wetlands Livelihoods Project – a project aiming to institute integrated river basin management with GOs, agricultural and pastoralist groups and other civil society drivers of change (ITAD Ltd.).
- 2002-4** Project Leader; DFID project *"Integrated floodplain management – institutional environments and participatory methods"*. The project reviewed the factors influencing the performance of management and planning institutions in Bangladesh and produced guidelines to promote pro-poor institutions in relation to sustainability, impact and up-scaling.
- 2003** Design and delivery of training course on process monitoring for government and NGO partners within the national co-management project Community-Based Fisheries Management (CBFM), Bangladesh (WorldFish Center).
- 2003** Report on a participatory process to develop a socially acceptable organisational model for dry season water use in the South West coastal region of Bangladesh (on behalf of the DFID-funded IRRRI Poverty Elimination through Rice Research Assistance Sub-project - PETRRA).

1998-2002 *Research Fellow, Centre for Economics and Management of Aquatic Resources (CEMARE), University of Portsmouth, UK*

Designing and conducting research on developing world fisheries including the following DFID-funded projects:

- *"Consensus Building for Improved Natural Resource Management in Bangladesh"* (2000-01). Appraisal of consensus building approaches supporting social capital and livelihoods. Analysis of models developed with Bangladeshi partners, design of guidance materials and practitioners' tools.
- *"Conflict in Tropical Fisheries"* (1999-02). Analysis of fisheries conflict in Ghana, Bangladesh and the Turks & Caicos Islands including design of survey of local coping institutions and significant change.
- *"Information Systems for Co-management of Artisanal Fisheries"* (1998-00). Review of existing and potential information flows to and from communities in Bangladesh and the Turks & Caicos Islands.

Additional responsibilities at CEMARE included:

- Capacity assessment of fisheries and water management institutions in Vietnam, Laos, Cambodia and Thailand in relation to the design of future programmes in the Mekong Basin - on behalf of DFID.
- Input to Bangladesh fisheries sector and policy review - on behalf of DFID, World Bank and DANIDA.
- Coordination of the conference *"Small-scale Fisheries, Poverty and the Code of Conduct for Responsible Fisheries"* DFID/FAO Sustainable Fisheries Livelihoods Programme, Cotonou, 2001.
- Design input to Sustainable Livelihoods game used by Nigeria, Chad and Cameroon partners.

1996-97 *Research Associate, World Wide Fund for Nature (WWF-UK), UK*

Input to research assessing the potential to support local fisheries management in the UK.

1994 *Research Assistant, CEMARE, University of Portsmouth, UK*

Logistical support and survey development for ODA project *"Traditional Management of Artisanal Fisheries in North-East Nigeria"*. Based with the CEMARE team in Maiduguri, Sahelian Nigeria, conducting community RRA and co-ordinating reporting with Nigerian partners.

1992-94 *Research Assistant, Imperial College, Silwood Park, UK*

Management and monitoring of extensive plant ecology trials at the Imperial College field research centre, including maintenance of data sets, recruitment and coordination of team.

1991-92 *Research Assistant, University of Sheffield, UK*

Investigation of alternative agriculture in wetlands, sponsored by Countryside Commission for Wales.

Education

1995 MSc Ecosystems Analysis and Governance (University of Warwick)

Specialisms: *Governance & the Environment, Human Ecology, Ecological Knowledge & Problem-Solving, Ecological Economics, Mathematical Ecology.*

Dissertation on behalf of the Intermediate Technology Development Group (ITDG): *"The Role of Artificial Reefs in Artisanal Fisheries"* (with Distinction).

1991 BSc (Hons) Animal and Plant Biology (University of Sheffield), 2:1

Publications (including major reports)

- Lewins, R. 2015. *Micro-Enterprises in the Waste-to-Wealth Programme (Cameroon, Nigeria & Uganda): Impact Assessment*. Living Earth Foundation.
- Lewins, R. and Nyambura, B. 2014. *Final Evaluation Report: Transforming Lives through Entrepreneurship in Kenya*. Youth Business International.
- Lewins, R. 2014. *Lepra's Monitoring & Evaluation tools & approach – observations and recommendations*. Lepra UK.
- Lewins, R. et al. 2014. *African inland fisheries: experiences with co-management and policies of decentralisation*. Society and Natural Resources 27 (4).
- Coupe, S. and Lewins, R. 2014. *Final Evaluation: Sustaining Livelihoods for Vulnerable Older People through Enhanced Resilience to Shocks – West Darfur, Sudan*. HelpAge International.
- Lewins, R. 2013. *Devolution and County-level Networks for Community Resilience in Kenya's Arid and Semi-Arid Lands - Advocacy Training Manual*. Oxfam GB.
[http://brinjal.org.uk/recent_reports/Oxfam%20Advocacy%20Manual.pdf]
- Lewins, R. 2012. *Impact Assessment: Food Security and WASH Interventions for Conflict-Affected Communities in Northern Uganda*. Diakonie Katastrophenhilfe, Stuttgart, Germany.
- Lewins, R. 2011. *Meta-Evaluation for the Working Model Strategy Group*. Practical Action.
- Taha, A., Lewins, R. et al. 2010. *Consensus Building with Participatory Action Plan Development – a Facilitator's Guide*. Practical Action – available in English, Spanish and Arabic.
- Lewins, R. 2009. *Final Evaluation: Increasing Resilience to Poverty in Kassala State, Eastern Sudan*. Practical Action Sudan.
- Lewins, R. and Neiland, A. 2009. *African Inland Fisheries: Experiences with Co-Management and Decentralisation*. IDDRA Working Paper.
- Lewins, R. and Neiland, A. 2009. *African inland fisheries: a review of policy and development approaches since 1960*. IDDRA Working Paper.
- Lewins, R., Coupe, S. and Murray, F. 2007. *Voices from the Margins: Consensus Building with the Poor in Bangladesh*. Practical Action Publishing.
- Lewins, R. 2007. *Acknowledging the informal institutional setting of natural resource management – consequences for policy-makers and practitioners*. Progress in Development Studies 7(3).
- Coupe, S. and Lewins, R. 2007. *Negotiating the Seed Treaty*. Practical Action Publishing.
- Lewins, R. and Neiland, A. 2007. *Policy Analysis: the Lake Chad and Zambezi River Basins*. Synthesis Report for the BMZ Project “Food Security and Poverty Alleviation through Improved Valuation and Governance of River Fisheries in Africa”.
- Lewins, R. 2006. *Development of PM&E Strategies for Wetlands/Basin Level Stakeholders*. Report on a consultation with DFID Joint Wetlands Livelihoods team and others in Dutse and Damaturu, Nigeria.
- Lewins, R. 2006. *Coastal aquaculture and development - planning for sustainability*. Occasional Paper 4: CES, University of Essex.
- Bunting, S. and Lewins, R. 2006. *Urban and peri-urban aquaculture development in Bangladesh and West Bengal, India*. Occasional Paper 2: CES, University of Essex.
- Lewins, R. 2005. *Developing Institutions for Pro-Poor Natural Resource Management - the Current & Potential Approach of the Joint Wetlands Livelihoods Project*. Report on the outcome of a consultation with the DFID Joint Wetlands Livelihoods team and others in Dutse, Hadejia, Nguru and Kano, Nigeria.

Publications (including major reports) - continued

Neiland, A., Lewins, R. and Bennett, E. 2005. *Incorporating Common Pool Resource (CPR) Issues into Fisheries Management in Developing Countries: Key Lessons and Best Practise*. A report for the DFID/MRAG Fisheries Management Science Programme.

Bunting, S.W., Lewins, R. and Kundu, N. 2005. *Evaluating action planning for enhanced natural resources management in peri-urban Kolkata*. DFID NRSP Project R8365, Scientific Annex A, Final Technical Report.

Lewins, R. 2005. *The Participatory Action Planning process - modifications of the PAPD approach*. DFID NRSP Project R8365, Annex B2, Final Technical Report.

Lewins, R. 2005. *Process monitoring for PUI planning in the East Kolkata Wetlands*. DFID NRSP Project R8365, Annex B3, Final Technical Report.

Lewins, R. 2004. Discussion Paper Series (*The Institutional context of Integrated Floodplain Management in Bangladesh / Local Resource Management Institutions & Floodplain Management – common problems & potential solutions / Guidelines for Documenting “Processes” within Natural Resource Management / Up-Scaling IFM initiatives*). Outputs of the DFID NRSP Project R8195.

Lewins, R. 2004. *Integrated floodplain management - institutional environments and participatory methods*. DFID NRSP Project R8195, Final Technical Report.

Lewins, R. 2004. *The Sustainable Livelihoods Approach to Poverty: the importance of policies, institutions and processes*. In: Neiland, A. and C. Béné (Eds.) *Poverty and Small-scale Fisheries in West Africa*, FAO and Kluwer Academic Publishers.

Lewins, R. 2003. *Process documentation within the Community-Based Fisheries Management Project: report on the training module for project partners) and guidelines for future use*. Dhaka, 25-26th September 2003. WorldFish Center, Dhaka.

Lewins, R. and Sultana, P. 2003. *Development and utilisation of coastal water resources for crop production and its impact on the coastal ecosystem of Bangladesh*. Report on a participatory process to develop a socially acceptable organisational model for dry season water use in the South West coastal region (Poverty Elimination through Rice Research Assistance Sub-project: DFID/IRRI).

Lewins, R., 2001. *Consensus Building and Natural Resource Management*. CEMARE Research Paper 157.

Lewins, R. and Mallick, D. 2001. *Co-management and consensus – a review of three ongoing NRM projects in Bangladesh*. DFID Project R7562, Final Technical Report.

Lewins, R. and Mallick, D. 2001. *A process evaluation of the Participatory Action Plan Development method of consensus building*. DFID Project R7562, Final Technical Report.

Barr, J.J.F., Lewins, R., Rahman, M.M., Thompson, P.M., Islam, A., Islam, N., Sultana, P., Mallick, D. and Dixon, P-J. 2001. *Building consensus between stakeholders for management of floodplain wetlands in Bangladesh*. Paper presented at the Asian Wetlands Symposium, Penang, 2001.

Halls, A. Lewins, R. and Jones, C. 2000. *Information Systems for Co-management of Artisanal Fisheries*. DFID FMSP Project R7042, Final Technical Report.

Halls, A. and Lewins, R. 1999. *Information Systems for Co-management of Artisanal Fisheries. Field Study 1 & 2 – Bangladesh/Turks & Caicos Islands*. DFID FMSP Project R7042, Final Technical Report.